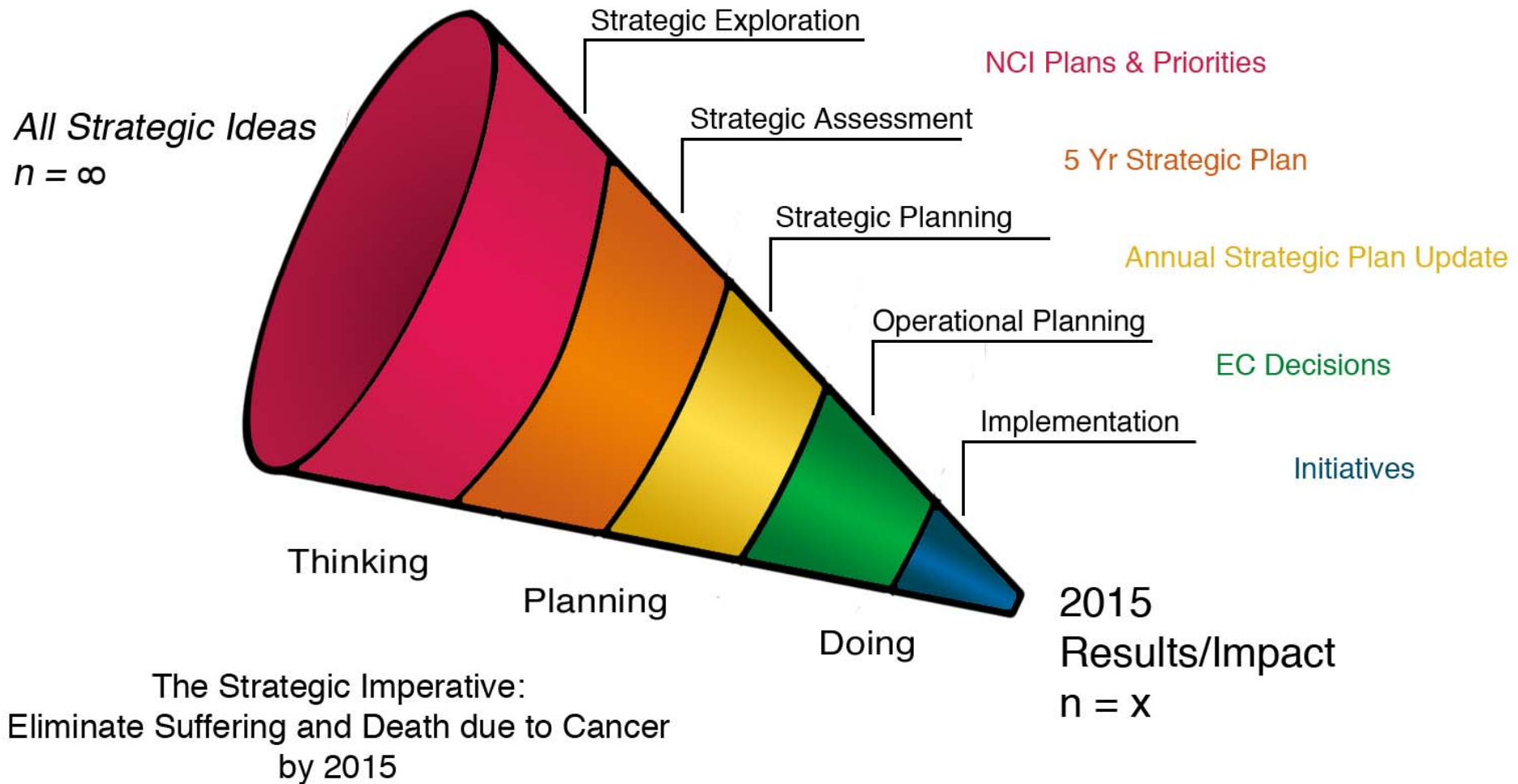




NCI Integration/Implementation Teams

May 2007

Integrated Strategic Planning Process & Products





Characteristics of I² Teams

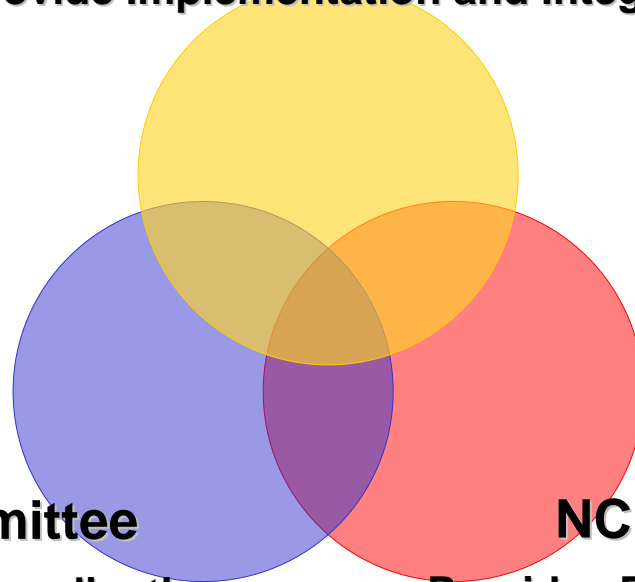
- Advisory subcommittees to the Executive Committee (EC)
- Team chair is selected by NCI senior leadership
- Comprised of representatives from across NCI
- Strategically led by Deputy Director, Mark Clanton
- Facilitated and coordinated by OSPA
- Focused on performance accountability



Role of I² Teams at NCI

“I²” Teams

Provide Implementation and Integration



NCI Executive Committee

Provides Management and Coordination

NCI Senior Leadership

Provides Funding Decisions & Oversight



Integration/Implementation (I²) Teams

General Overview

Phase I: Integration

- Inventory current investments
- Analyze and review portfolio
- Survey the NCI Divisions to ascertain areas of new investments
- Identify potential collaborations that don't exist today
- Develop a plan to send to the EC for investment across the NCI, including:
 - activities ready for immediate implementation
 - links with other strategic priority areas
 - outcomes and measures
 - timelines
 - required resources

Phase II: Implementation of projects from the integration plan

I² Teams

Roles and Responsibilities

Provide Integration and Implementation

- Integrate, refine, clarify existing plans and priorities
- Select mission critical objectives and milestones
- Specify desired outcomes
- Develop annual and strategic plans
- Identify resources needed
- Propose initiatives/concepts that fill critical gaps or provide significant opportunities
- Facilitate implementation
- Communicate and disseminate



Executive Committee Roles and Responsibilities

Provide Management and Coordination

- Coordinate priority setting and plan integration
- Guiding the work of the teams
- Approve team plans
- Select priorities
- Advise senior leadership on budget
- Monitor performance results
- Communicate and disseminate



Senior Leadership Roles and Responsibilities

Provide Funding Decisions and Oversight

- Align goals and objectives within and across the NCI
- Define desired results
- Make final decisions on plans and budgets
- Mobilize resources
- Set implementation guidelines/timeframes
- Communicate and disseminate



Advantages of I² Model

- Enterprise-wide strategic planning vs. program-focused planning
- Extramural-Intramural integration
- Long-term measurable goals; ROI
- Transformational strategy vs. incremental



Current I² Teams

- Imaging
- Health Disparities
- Bioinformatics – transitioned in 1/07
- Lung Cancer – moved to OD 5/06

